

#### Tom Poole – MD Operations

Creating Better Spaces



#### **Operations - Scale and Capability**





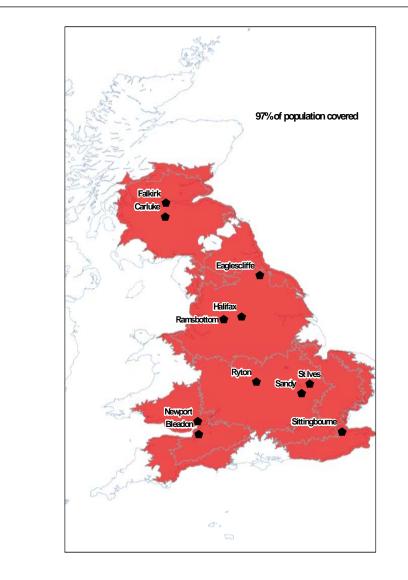




- 13 UK manufacturing sites with capacity to meet medium term market demand.
- Focus on New Product Development opportunities through innovation and capability.
- Significant control over service through own crane haulage fleet
- Opportunities to exploit further opportunities in minerals and mortars



## Unrivalled geographical coverage



- Extensive national manufacturing footprint
- 97% of population within 2 hour drive time from a manufacturing facility
- Haulage out-bases utilised to provide efficient use of crane haulage

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#### Innovation to develop New Product Development



A developing technology like M-tech can deliver multiple opportunities

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#### **Logistics Assets & Competency**



Largest crane fleet in the UK operating at 44 tonnes

147 vehicles in total with payloads of 26-27 tonnes

2/3<sup>rd</sup> Long bed articulated

1/3<sup>rd</sup> Draw bar type

Drawbar type provides flexibility for site access



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#### **Logistics Assets & Competency**

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# Shortage of vehicles and drivers is an industry constraint

Fleet being expanded to take further control of our service proposition





#### **Logistics Assets**

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Marshalls own crane fleet vehicles provides us with a unique capability as the industry attempts to flex to demand



#### Mineral resources – Dimensional Stone focused

Quarrying assets primarily with dimensional stone reserves

Opportunities to exploit further





#### **Premier Mortars**

Business growing strongly

Selective geographical areas for expansion





#### **St Ives Site**



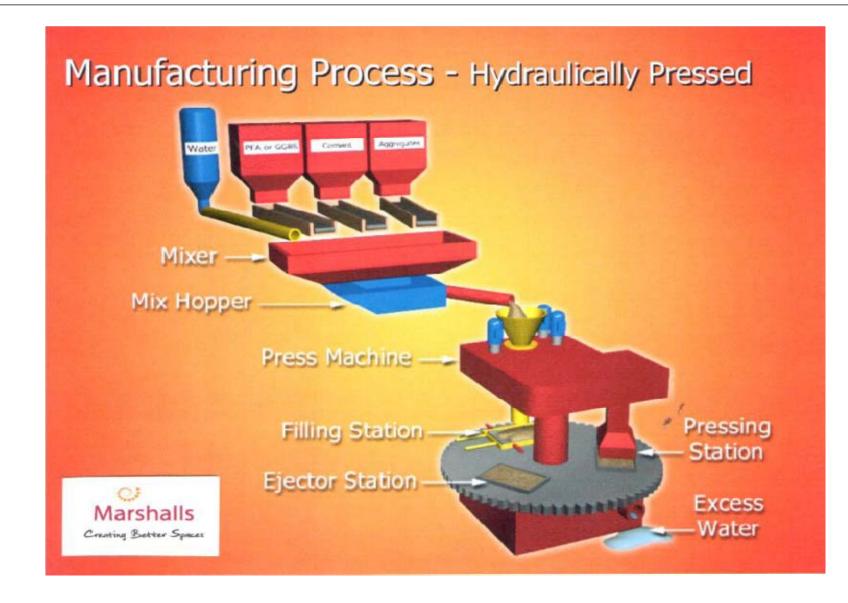


#### St.lves Service Centre Information

- St.lves is 27 acres in area
- St.Ives employs over 200 people across 4 shifts with over 80% living within 10 miles of the site.
- ISO 9001/2000 Quality, 14001 Environmental, OHSAS 18001 Health & Safety
- The first site in the group to be PAS99 accredited
- BPCF Award "Highly Commended" for product innovation.
- At peak volumes distributing 19,000 tonnes of product per week (approx 150 articulated loads per day)

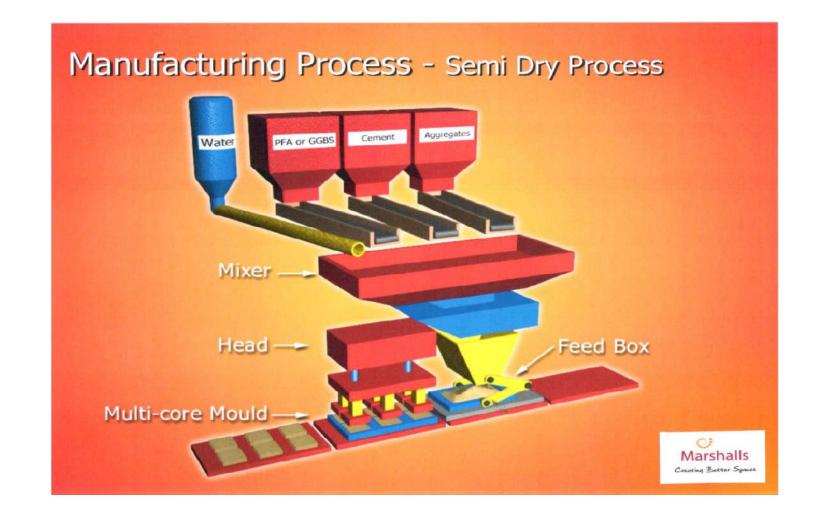


#### Mainly Standard Flag & Kerb



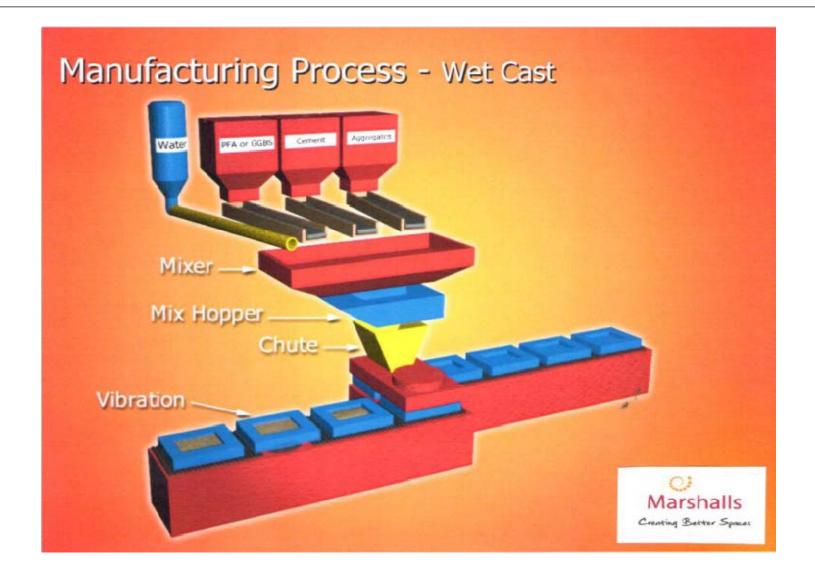


#### **Mainly Concrete Block Paving**





#### Mainly Decorative Domestic Flags





#### **Today's Tour**