



Marshall's Halifax Group

Marshall's (Halifax) Limited is a holding company which controls the activities of the operating companies and is responsible for policy, finance, all accounting procedures and the provision of control information.

The subsidiary companies are divided into two operating divisions, namely, Concrete & Quarrying and the Engineering Division.

The first limited company was formed in 1904 amalgamating the quarrying interests of Solomon Marshall and his sons. The manufacture of hydraulically pressed concrete flags started in 1937. The Engineering Division had its origin in a company formed in 1948 for the manufacture of tungsten carbide hard metals and tipped tools. Over the years the various activities have expanded and diversified. In 1964 all the companies were combined to form a public company quoted on the London Stock Exchange.

Marshall's (Halifax) Limited

Directors

David R Marshall	Chairman
Keith F Marshall	Managing Director – Concrete & Quarrying Division
Andrew H Marshall	Managing Director – Engineering Division
Douglas H Marshall	
John D Marshall	Production Director – Concrete & Quarrying Division
G Brian Taylor	Secretary and Financial Director
Harold G Marshall	
Geoffrey W Marshall	

Group Head Office Senior Executives

Michael Carroll	Group Accountant
John Hoey	Assistant Accountant
Clifford Brook	Cashier
Ron Walker	Office Manager - Accounts
Peter C Murphy	Insurance Manager

Registered Office
Hall Ings, Southowram, Halifax HX3 9TW
Telephone No: Halifax (0422) 62651

Concrete & Quarrying Division

Operating Companies

S Marshall & Sons Ltd
 Marshalls (Teesside) Ltd
 Marshalls (Kelso) Ltd
 Marshalls (Rotherham) Ltd
 Marshalls (Midlands) Ltd
 Brookes Ltd
 Craig Bros Ltd
 R Wild Ltd

Directors

Douglas H Marshall	Chairman
Keith F Marshall	Managing Director
John D Marshall	Production Director
Harry Hartley	Sales and Commercial Director
Kenneth S Davidson	Sales Director
Colin Watson	Production Director Halifax
Michael Lancaster	Director in charge of Marshalls (Teesside) (Kelso) and Craig Bros
Dennis M Brooke	Director in charge of Marshalls (Rotherham)
Robert C Macdougall	Director in charge of R Wild
Raymond B Gill	Resident Director at Marshalls (Midlands)
W N Briggs	
J W Roberts	

Senior Executives

D Michael Astin	Sales Office Manager
Harry Clayton	Transport Manager
Allan J Dowson	Head of Research and Development
Raymond Glasbey	Works Manager, West Lane, Southowram
Peter Lister	Northern Area Sales Manager
David F Oldfield	Midlands Area Sales Manager
S W (Bill) Porteus	Quarry Manager, Halifax
Peter M Rawnsley	Group Development Engineer
Edward Timlin	Despatch Manager
Harold Waite	Office Manager, R Wild
Ian J Willis	Office Manager S Marshall & Sons
David Young	Works Manager, Brookfoot, Southowram

The Concrete & Quarrying Division sells the largest range of high quality concrete products in the country. There are a total of nine different manufacturing plants situated in Northern England the Midlands and Scotland. The Division also operates quarries at five different locations, the main objective being to provide raw materials for concrete production.

The large variety of concrete products are manufactured by several processes including hydraulic pressing, vibration and mechanical pressing. There is great concentration upon quality and the efficiency by which they are produced.

The emphasis throughout the Division is on automated production with the minimum of manpower. The equipment is highly sophisticated with automatic weighing and mixing of aggregates and cement, which is fed to the presses, pressed and taken by fork lift truck to the stacking area for curing. Testing of products to maintain quality standards and research into new products is carried out in the Division's own laboratories.

The greatest volume of production and sales comes from concrete paving and kerbs which are supplied to Local Authorities, Civil Engineers and Building Contractors. The trend towards pedestrian precincts and the greater use of paving in housing schemes, has led to the development of a range of more than 100 types of specialised paving which have a variety of colours and surface finishes.

In recent years an extensive range of products for walling and paving of a decorative nature has been developed. These decorative products are manufactured mainly at Southowram and are sold to the public

Concrete and Quarrying Division

through some 1,000 Builders' Merchants and Garden Centres ranging from Aberdeen to Taunton.

The decorative products include:

Marshalite Walling
 - a reconstructed York stone walling for retaining walls, garden walls and interior features.

Tudor Stone
 - a reconstructed stone manufactured from selected aggregates for houses, extensions, garages, fireplaces or feature walling.

Superscreen walling
 - pierced screenwalling blocks for decorative walling.

Pennine Paving
 - a concrete paving simulating the look of natural stone for patios, terraces and garden paths.

Glenstone Bricks (manufactured at Rotherham) and Tudor Stone are sold to contractors for commercial, industrial and housing developments.

The Quarries within the Division at Ramsbottom, Halifax, Maltby and Doncaster produce aggregates for incorporation in the Division's concrete products, and sales of road stone and aggregates are made to various markets.

Engineering Division

The manufacturing companies within the Engineering Division produce a wide variety of machinery and equipment sold in Great Britain and throughout the world. Each company has its own separate management including research and development, marketing, sales and service departments.

Halifax Tool Company with manufacturing plants at Heckmondwike and Southowram, designs, manufactures and sells the Halco range of rock drilling machinery, Down-the-Hole pneumatic hammers, drill bits and a variety of tools used in mining and quarrying. The drilling machines are used for drilling deep holes in rock, whether it be for quarrying, mining, civil engineering, water well drilling or mineral prospecting. The high quality of the products derives from investment in technical and scientific developments of many types. Great emphasis is placed upon service; in Great Britain there are six depots which carry spare parts and provide service to customers in the field.

Halco products are marketed overseas through subsidiary companies in South Africa, France, Eire and India. Other markets are serviced by distributors and agents. An increasing amount of local manufacture is undertaken in the subsidiary companies operating in both South Africa and India.

Higher Speed Metals, situated at Sheffield, manufactures tungsten carbide hard metals and also tools and dies etc. using hard metals. A very wide range of products is manufactured, including tips and tools for metal machining, wearing parts and precision dies. This company also provides the tungsten carbide hard metal inserts for Halifax Tool Company in the manufacture of rock drill bits and also the requirements of Petroc Drilling Equipment.

Petroc Drilling Equipment operates from Inverkeithing, Scotland and manufactures a range of drilling accessories directed towards the diamond drilling and general civil engineering industries.

Reliance-Mercury designs and manufactures a wide variety of towing tractors. These range from small tractors for use on industrial premises, for towing baggage trailers on airports, to the larger tractors which can be used for towing 60 ton container vehicles in docks and harbours, or jumbo jets and all types of aircraft. Tractors are exported throughout the world, helped by some 50 different agencies and distributors.

Reliance-Mercury took the initiative in creating the British Airports Equipment Group. This was formed to bring together manufacturers of complementary equipment suitable for supplying to the world airline industry. The Group is able to offer overseas customers a full range of consultancy and marketing services covering the supply of ground handling equipment for use in international airline operations.

Reliance-Mercury (South Africa) manufactures certain items in South Africa for use at airports.

Fielden Engineers are specialists in hydraulic and pneumatic equipment. Their main product is a range of individually designed grabs and lifting attachments for cranes, industrial tractors and trucks. These are now well established in the home market and the company is looking towards increasing success in export markets.

Engineering Division

Andrew H Marshall Managing Director

Operating Companies

Halifax Tool Co Ltd
Joe G Aspdin Managing Director
George Dewhurst Works Director

Senior Executives

Peter Atherton	Sales Office Manager
Steven W Beasley	Homes Sales Manager
Frank Broadhead	Works Manager, Heckmondwike
Graham Colbrook	Quality Control Manager
Michael S Compton	Technical Services Manager
Nigel B Cox	Head of Development, Drilling Tools
Ron Jones	Works Manager, Southowram
Ian T Northrop	Chief Metallurgist
Ken Oddy	Area Manager, Clevedon Depot
F A M (Tony) Rhodes	Production Manager
Alan Shaw	Head of Development, Drilling Machines
Jim A Taylor	Manager, Buying, Costing, Estimating
Hugh C Wilson	Export Sales Manager

Halifax Tool Co (SA) (PTY) Ltd

Brian Bateman Managing Director

Senior Executives

Alan Clegg	Works Manager
Lawrence Matchett	Sales Manager

Marshall's France (SARL)

Marc Galle Directeur

Higher Speed Metals Ltd

E B (Nobby) Clark Director

Senior Executives

Alan C MacFarlane	Sales Manager
Colin Payne	Works Manager

Petroc Drilling Equipment Ltd

Michael H Holt General Manager

Killick Halco Ltd

Ramish Jagtiani Director

Reliance-Mercury Ltd

Alan Buckley Director and Chief Executive

Senior Executives

Peter Woodman	General Sales Manager
Geoffrey Carr	Chief Designer
Gordon Fielding	Works Manager
Roy H Wallwork	Technical Services Manager

Reliance-Mercury (SA) (PTY) Ltd

Brian Bateman Managing Director

Fielden Engineers Ltd

Brian Ruane	Director and Chief Executive
Roy Fielden	Director

Marshall's Halifax Group

Marshall's (Halifax) Limited

Manufacturers of Concrete Road Kerb, Paving and Walling Materials; Rock Drilling Machines, 'Down the Hole' Hammers, Rock Drill Bits, Tungsten Carbide Hard Metals, Specialised Hydraulic Equipment and Lifting Grabs. Suppliers of Crushed Aggregates and Roadstone.

1976 Financial Data

Annual Turnover	£16,006,000
Net Assets	£ 9,207,000
Net Profit	£ 1,664,000
After Tax	856,000
Group Exports	£ 3,361,750

Number of shares issued	5,826,390
Number of shareholders	1689
Earnings per share	15.04p
Number of Employees	1,229

Petroc Drilling Equipment Ltd
Dunfermline, Fife

Halifax Tool Co Ltd
Stirling Depot

Halifax Tool Co Ltd
Bingley Depot

Halifax Tool Co Ltd
Southowram, Halifax

Halifax Tool Co Ltd
Heckmondwike, W.Yorks.

Halifax Tool Co Ltd
Larne Depot

Reliance-Mercury Ltd
Halifax

Fielden Engineers Ltd
Sowerby Bridge, Halifax

Higher Speed Metals Ltd
Sheffield

Halifax Tool Co Ltd
Kidsgrove Depot

Halifax Tool Co Ltd
Dublin Depot

Halifax Tool Co Ltd
Clevedon Depot

Marshall's (Kelso) Ltd
Kelso, Roxburgshire

Craig Bros Ltd
Sacrison, Co Durham

Marshall's (Teesside) Ltd
Norton, Stockton-on-Tees

S Marshall & Sons Ltd
Southowram, Halifax

Brookes Ltd
Hipperholme, Halifax


R Wild Ltd
Ramsbottom, Lancs.

Dunsville
Sand & Gravel Quarry
Doncaster

Marshall's (Rotherham) Ltd
Stainton, Maltby, Rotherham

Marshall's (Midlands) Ltd
Sawley, Long Eaton, Notts.

S Marshall & Sons Ltd
London Office

 Marshall's (Halifax) Ltd