

Transport Policy Statement

Transportation is vital for the supply of incoming raw materials and the delivery of finished products to our customers. It represents a significant proportion of our operating costs and scope one greenhouse gas emissions ('GHG'). This policy is consistent with our sustainability strategy and supports our vision by helping us to operate our business, as market leaders, in a responsible manner.

Marshalls logistics function aims to operate safely while minimising pollution and waste through measurable and sustainable improvement.

This policy statement, its associated targets and reporting apply to Marshalls own fleet of Large Commercial Vehicles ('LGV') and cover our direct and indirect environmental impacts.

This policy applies to all Marshalls businesses and requires Marshalls to:

- Set Group wide targets appropriate to the nature and scale of our operations
- Monitor and measure performance of our logistics operation
- Consider, engage and communicate with all interested parties where applicable
- Establish, monitor and measure continual improvement initiatives in relation to the fleet

In order to achieve our targets we will:

- Invest in the latest vehicles to improve mileage per gallon ('MPG')
- Use the latest tracking and routing software to improve efficiency
- Deliver driver training through the use of telematics to target key issues this will focus on MPG, harsh braking and harsh acceleration
- Investigate best practice and alternative fuels when appropriate

This policy statement will be reviewed where required and at least on an annual basis.

Signed by:

Martyn Coffey, Chief Executive

November 2022

M. Coffy