

Attendance Card

Please bring this card with you to the Meeting and present it at Shareholder registration/accreditation.

The Chair of Marshalls plc invites you to attend the Annual General Meeting of the Company to be held at the **the offices of Walker Morris** LLP, 33 Wellington Street, Leeds, West Yorkshire LS1 4DL on 15 May 2024 at 11.00 am.

Shareholder Reference Number

Please detach this portion before posting this proxy form.

Form of Proxy - Annual General Meeting to be held on 15 May 2024



Cast your Proxy online...It's fast, easy and secure! www.investorcentre.co.uk/eproxy

You will be asked to enter the Control Number, Shareholder Reference Number (SRN) and PIN shown opposite and agree to certain terms and conditions.

Control Number: 918949

SRN: PIN:



View the Annual Report online: www.marshalls.co.uk

Register at www.investorcentre.co.uk - elect for electronic communications & manage your shareholding online!

To be effective, all proxy appointments must be lodged with the Company's Registrars at:

Computershare Investor Services PLC, The Pavilions, Bridgwater Road, Bristol BS99 6ZY by 13 May 2024 at 11.00 am.

Explanatory Notes:

- 1. Every holder has the right to appoint some other person(s) of their choice, who need not be a shareholder, as their proxy to exercise all or any of their rights, to attend, speak and vote on their behalf at the meeting. If you wish to appoint a person other than the Chair, please insert the name of your chosen proxy holder in the space provided (see reverse). If the proxy is being appointed in relation to less than your full voting entitlement, please enter in the box next to the proxy holder's name (see reverse) the number of shares in relation to which they are authorised to act as your proxy. If returned without an indication as to how the proxy shall vote on any particular matter, the proxy will exercise their discretion as to whether, and if so how, they vote (or if this proxy form has been issued in respect of a designated account for a shareholder, the proxy will exercise their discretion as to whether, and if so how, they vote).
- 2. To appoint more than one proxy, an additional proxy form(s) may be obtained by contacting the Registrar's helpline on 0370 707 1134 or you may photocopy this form. Please indicate in the box next to the proxy holder's name (see reverse) the number of shares in relation to which they are authorised to act as your proxy. Please also indicate by marking the box provided if the proxy instruction is one of multiple instructions being given. All forms must be signed and should be returned together in the same envelope.
- The 'Vote Withheld' option overleaf is provided to enable you to abstain on any particular resolution. However, it should be noted that a 'Vote Withheld' is not a vote in law and will not be counted in the calculation of the proportion of the votes 'For' and 'Against' a resolution.

- 4. Pursuant to Regulation 41 of the Uncertificated Securities Regulations 2001, entitlement to attend and vote at the meeting and the number of votes which may be cast thereat will be determined by reference to the Register of Members of the Company at close of business on the day which is two days before the day of the meeting. Changes to entries on the Register of Members after that time shall be disregarded in determining the rights of any person to attend and vote at the meeting.
- 5. To appoint one or more proxies or to give an instruction to a proxy (whether previously appointed or otherwise) via the CREST system, CREST messages must be received by the issuer's agent (ID number 3RA50) not later than 48 hours before the time appointed for holding the meeting. For this purpose, the time of receipt will be taken to be the time (as determined by the timestamp generated by the CREST system) from which the issuer's agent is able to retrieve the message. The Company may treat as invalid a proxy appointment sent by CREST in the circumstances set out in Regulation 35(5)(a) of the Uncertificated Securities Regulations 2001.
- 6. The above is how your address appears on the Register of Members. If this information is incorrect please ring the Registrar's helpline on 0370 707 1134 to request a change of address form or go to www.investorcentre.co.uk to use the online Investor Centre service.
- 7. Any alterations made to this form should be initialled.
- 8. The completion and return of this form will not preclude a member from attending the meeting and voting in person.

Kindly Note: I his form is issued only to the addressee(s) and is specific to the unique
designated account printed hereon. This personalised form is not transferable between
different: (i) account holders; or (ii) uniquely designated accounts. The Company and
Computershare Investor Services PLC accept no liability for any instruction that does not comply with these conditions.

All Name	d Holders			



Directions to the offices of Walker Morris

Walker Morris LLP 33 Wellington Street Leeds LS1 4DL

Walker Morris LLP is a 5 to 10 minute walk from Leeds Railway Station.

Exit the station by the City Square exit and turn left onto Wellington Street (City Square will be on your right).

You will find Walker Morris LLP on the left-hand side of Wellington Street just before the Crowne Plaza Leeds.

authorised, stating their capacity (e.g. director, secretary).

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	orm of Proxy ease complete this box only if you wish to appoin	t a third	l party pi	oxy other	than t	the Chair.				
Ple	ease leave this box blank if you want to select the	Chair.	Do not ir	sert your	own n	name(s).				+
ent Yo	/e hereby appoint the Chair of the Meeting OR the pe citlement* on my/our behalf at the Annual General Me rkshire LS1 4DL on 15 May 2024 at 11.00 am, and or the appointment of more than one proxy, please refer to Expl	eting of at any	Marshall: adjourne	s plc to be d meeting.						
	Please mark here to indicate that this proxy appoir	-	•	•	pointm	ents being made.	Please use a black pe inside the box as show			X
Ore	linary Resolutions	For	Against	Withheld				For	Against	Withheld
	That the Report of the Directors and the Accounts for the year ended 31 December 2023 together with the Auditor's Report be received.				10.	That Diana Houghton, having retired be re-elected as a Director.	by rotation and being eligible,			
2.	That Deloitte LLP be reappointed as the auditor to the Company, to hold office until the conclusion of the next general meeting at which accounts are laid before the members.				11.	That Justin Lockwood, having retired be re-elected as a Director.	d by rotation and being eligible,			
3.	That the Directors be authorised to determine the remuneration of the auditor of the Company.				12.	That Simon Bourne, having retired be re-elected as a Director.	y rotation and being eligible,			
4.	That a final dividend of 5.70 pence per Ordinary Share in the Company be declared.				13.	That the Directors' Remuneration Robecember 2023 be approved.	eport for the year ended 31			
5.	That Vanda Murray, having retired by rotation and being eligible, be re-elected as a Director.					To renew the Directors' authority to	allot relevant securities.			
6.	That Matthew Pullen be elected as a Director.					To renew the power of the Directors cash without first offering them to sholdings.				
7.	That Graham Prothero, having retired by rotation and being eligible, be re-elected as a Director.				16.	To authorise the Company to allot a cash in connection with an acquisition investment.				
8.	That Angela Bromfield, having retired by rotation and being eligible, be re-elected as a Director.				17.	To authorise the Company to make Ordinary shares.	market purchases of its own			
9.	That Avis Darzins, having retired by rotation and being eligible, be re-elected as a Director.				18.	That a general meeting, other than a may be called on not less than 14 cl				
I/V	/e instruct my/our proxy as indicated on this form. Unles	s otherw	ise instrud	cted the pro	xy may	y vote as he or she sees fit or a	bstain in relation to any bu	ısiness	of the mee	eting.
S	gnature		Date							
Г							ration, this proxy must be			
			1	1	WW	common seal or be sign	gned on its behalf by an	attorne	y or office	r duly

DD/MM/YY

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